

June 2026 Series R28 (Road Haulage) Case Study Question/Answer Booklet

The envelope, which contained this paper, will have been cut open in front of you.

Examination Details:

Paper Title:	June 2026 Series R2 (Road Haulage) Case Study
Paper No:	RCS0626S
Date of Examination:	5th June 2026 13:00 – 15:15

Instructions to the candidate - to be read before the examination. Time allowed: 2 hours 15 minutes

You must have:

- The case study
- This question/answer booklet.

You may use:

- A calculator
- A dictionary
- Any permitted written materials.

Instructions:

- Complete your name below in capital letters and include your date of birth and signature.
- Use black ink
- Use the case study to answer all the questions
- Write your answer to each question in the space provided. If you need extra space, use the lined page(s) at the end of this booklet. The question numbers must be clearly shown
- Additional paper may be used if required but you must clearly show your name, date of birth and question number(s)
- Answer all the questions
- Do all calculations and rough work on the following pages. Cross out any work you do not wish to have marked.

Information:

- The total mark for this paper is 60.
- The marks for each question are shown in brackets ().
- This document has 10 pages.
- Assessment material has been prepared in line with legislation current at the time of production. Any subsequent changes to legislation have not been taken into account, however, responses that refer to amended legislation will be credited.

To be signed by the candidate

Candidate name:		Centre name:	
Candidate date of birth:		Candidate registration number	
Candidate signature:			

FOR EXAMINERS' USE ONLY	
Q1	
Q2	
Q3	
Q4	
Q5	
Q6	
Total =	

1. John and Jan Johnson are to receive redundancy pay and payments instead of notice from Walvingham Transport Ltd.

Use the information provided in the case study to calculate the gross payments (before deduction of any Income Tax or National Insurance contributions) that each of them is entitled to.

Notes: You MUST show all your workings. You MUST give separate totals for redundancy pay and payments in lieu of notice for each person and totals for each of them.

[illegible]

[12 Marks]

2. John and Jan Johnson intend to go into business as JJJ Transport. They are yet to decide whether to operate as a partnership or to set up a new limited company.

(a) Outline **FOUR** advantages to John and Jan of setting up JJJ Transport as a new limited company.

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[4 Marks]

(b) Outline **THREE** advantages to John and Jan of setting up JJJ Transport as a partnership.

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[3 marks]

3. ATL’s operations manager proposes a contract for JJJ Transport to complete deliveries for the company. The operations manager requires Jan to prepare a draft schedule for an outward journey.

Use the information provided in the case study to complete the table below for the driver schedule for the journey from Walvingham to Glasgow via Preston. Your schedule must start when John begins work at JJJ’s proposed operating centre at ATL’s premises and end when John has unloaded goods in Glasgow.

Notes:
You **MUST** show a start time, finish time, a clear activity description and the appropriate tachograph mode for each activity.
Tachograph symbols are **NOT** accepted.

Start time	Finish time	Activity description	Tachograph mode

[12 marks]

4. John and Jan will have to budget for the cash needed to set up their business, apply for an operator licence and be prepared to start working.

Use the information provided in the case study to calculate the total funds that JJJ Transport will require to apply for an operator licence and set up their new business to be ready to start operating a vehicle from rented space at ATL’s premises.

Notes:
You **MUST** name each cost and give a total for the funds that JJJ Transport will require
You are not required to include any costs of setting up a limited company or a partnership for JJJ Transport

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[12 Marks]

5. John and Jan are to apply for an operator licence, to authorise one vehicle, as soon as possible, so that JJJ Transport can take up an offer of regular work, either as a limited company or as a partnership.

(a) Give the most suitable type of operator licence that JJJ Transport should apply for.

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[1 Mark]

(b) Give the minimum amount of readily available funds that JJJ Transport will have to demonstrate it has access to when it applies for an operator licence.

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[1 Mark]

(c) JJJ may provide bank or building society statements as evidence of readily available funds. Describe the time limits that are applied to the contents of these documents if they are to be accepted as evidence.

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[3 Marks]

(d) Give **SIX** other documents (that is, not including financial evidence) that JJJ Transport should be prepared to submit to the Traffic Commissioner to support applications for an operator licence and an interim direction.

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[6 Marks]

6. Jan is aware of their responsibilities to ensure the health and safety of herself, John and anybody who might be affected by JJJ Transport's operations. She intends to prepare appropriate risk assessments to cover all of their intended activities.

Jan will start by preparing a risk assessment for loading and unloading JJJ Transport's vehicle.

Outline **SIX** risks directly related to loading and unloading a curtain-sided lorry that Jan's risk assessment must consider.

[illegible]

[6 Marks]

ADDITIONAL ANSWER SPACE

If additional answer space is required, you should use the following lined page (s). The question number(s) must be clearly shown.

This image shows a full page of white paper with horizontal dotted lines, resembling notebook paper. The lines are evenly spaced and run across the width of the page. There is no handwriting or other markings on the paper.

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